



Building a better future

NUMBER OF CORPORATE PRACTICES AND FINANCE COMMITTEE MEETINGS HELD IN 2021 AND ATTENDANCE PER MEETING BY EACH MEMBER OF THE CORPORATE PRACTICES AND FINANCE COMMITTEE BEING NOMINATED TO BE APPOINTED TO THE CORPORATE PRACTICES AND FINANCE COMMITTEE AT THE ORDINARY GENERAL SHAREHOLDERS MEETING ON MARCH 24, 2022

In calendar year 2021, the Corporate Practices and Finance Committee of CEMEX, S.A.B. de C.V.'s Board of Directors held 4 meetings. All members of the Corporate Practices and Finance Committee being nominated to be appointed to the Corporate Practices and Finance Committee at the Ordinary General Shareholders Meeting on March 24, 2022 attended such meetings.

	January	April	July	October	%
Francisco Javier Fernández Carbajal	•	•	•	•	100%
Rodolfo García Muriel	•	•	•	•	100%
Armando Garza Sada	•	•	•	•	100%

¹ This is an unofficial translation for informational purposes only. The documents available in Spanish are the official documents that will be presented during the Ordinary General Shareholders Meeting on March 24, 2022.